



**MINORITY SHAREHOLDERS WATCH GROUP**  
*Shareholder Activism and Protection of Minority Interest*

23 July 2019

BY FAX/HAND

(Fax No: 606-9541 707)

The Board of Directors  
**SWS Capital Berhad**  
No. 7 (1st Floor),  
Jalan Pesta 1/1, Taman Tun Dr Ismail 1,  
Jalan Bakri, 84000 Muar,  
Johor Darul Ta'zim

**Attention:** Ms Ng Mei Wan  
Ms Tan Hui Khim  
Company Secretaries

Dear Directors,

**Re: Extraordinary General Meeting (EGM) of SWS Capital Berhad (SWS) on  
Monday, 29 July 2019**

---

In the interest of minority shareholders and all other stakeholders of the Company, we would like to raise the following issues: -

1) Mr. Tan Kok Tiam is an independent non-executive director and also a member of the Audit Committee of the Company. He is also the head of the Corporate Finance Department in Inter-Pacific Securities Sdn Bhd, the adviser for the corporate exercises to be undertaken by SWS. He has abstained and will continue to abstain from involvement relating to the Proposals. (page 47 of the Circular).

Why did the Company not appoint another adviser to avoid the conflict of interests completely?

2) What are the catalysts for Ee Jia to achieve the profit guarantee of RM5.6 million each year for FY2019 and FY2020 (page 88 of the Circular), given the declining net profit and profit margin for the last three years from FY2016 to FY2018, despite a growing revenue (page 82 of the Circular)?

---

**BADAN PENGAWAS PEMEGANG SAHAM MINORITI BERHAD**

(Incorporated In Malaysia • Company No: 524989-M) . .  
Tingkat 11, Bangunan KWSP, No 3, Changkat Raja Chulan, Off Jalan Raja Chulan, 50200 KUALA LUMPUR.  
Tel: (603): 2070 9090 Fax: (603): 2070 9107  
E-Mail: mswatch@mswg.org.my Website: www.mswg.org.my

We would appreciate if the Board could present the points raised here, and their related answers, for the shareholders present at the forthcoming EGM. At the same time, we await a written reply as soon as possible for our records.

Thank you.

Yours sincerely



**Devanesan Evanson**  
Chief Executive Officer  
DE/QBA/LCY/SWS/EGM 2019